This is a follow-up to your call last Friday with Rob Brenner, Tom Gibson, and me. Attached is the write up of all of the NSR-related recommendations that EPA believes should be in the NEPD report.

Thanks,
Lorie Schmidt
564-1681

(See attached file: nsrc 4-24.wpd)
TO: President Bush Energy Policy Development Group

RE: NEP Support Proposal

To assure the early and effective formulation of the President's balanced energy policy, the Bush Administration has created an energy policy development group, to collect and coordinate agency positions and to seek independent stakeholder input in developing a comprehensive, balanced policy. However, an independent non-governmental element is needed to support the principal features of this policy study and to use the various governmental and non-governmental contributions to that policy development effort.

A vehicle exists to provide that support through DOE's Prime Contract with MRI.

MRI, an independent, not-for-profit research organization has a Prime Contract with the Department of Energy. Under this contract, MRI currently manages and operates the National Renewable Energy Laboratory for DOE. However, this contract may be used for the accomplishment of the various activities outlined below. The accomplishment of these activities would be independent of the management and operation of NREL and would be carried out under the auspices of the Office of MRI's President and Chief Executive Officer. A Special Project Office (reporting to the President and CEO) would be established to conduct and provide oversight for the tasks to be performed. The SPO would be managed by MRI's Chief Science Officer, who is a Vice President and Corporate Officer. As the Prime Contract is already in place, its use (as proposed) would only require that DOE issue specific Work Authorizations, with appropriate departmental funding therefor, as is required by the provisions of the Contract. MRI would then either use corporate resources, third party resources under existing NREL subcontracts (e.g., various task-order subcontracts, already in place, that call for analysis work) or newly awarded subcontracts, consultants, NREL staff, other National Laboratories (as appropriate and as directed by DOE), and/or the resources of MRI's partners in the management and operation of NREL (Bechtel and Battelle), who are integrated subcontractors under MRI's Prime Contract. Furthermore, MRI can draw upon the experience and expertise of its Board of Trustees, which is comprised of over 140 business and industry leaders, including executives with various companies that represent a broad range of energy technologies, as well as energy delivery and transmission systems.
MRI and its various other available resources would be able to assist in the following ways:

MRI will be able to support of the Energy Policy Development Group (EPDG) through systematic approaches to data and policy management by providing:

- systems development to collect, manage and prioritize the various contributions from governmental and non-governmental contributors, including IT support to manage the inflow and information assessment process;
- technical evaluation of proposed approaches from contributors using scientific, analytical and engineering capabilities;
- economic analysis using modeling tools and analytical processes;
- legal analysis of constraints, barriers and opportunities for the various proposed policies and approaches, including a review of how institutional and bureaucratic limitations, financial and fiscal (tax) constraints and legal and regulatory restrictions could be eliminated, how the judicial review process will be handled, the implications of increasing supply sources of fuels or a balanced substitution of fuel sources in light of the deregulation of the electricity industry and independent power generation capacity, and
- Analysis of policy development process such as how institutional and bureaucratic limitations could be negotiated, what balances need to be made, as well as what compromises need to be considered to assure broad public acceptance of the Bush policy and its implementation.

This analysis will be independent of the various governmental agency and independent (non-governmental) submittals and position papers. It will offer an independent analytical structure dedicated to the EPDG and focused on the hard choices that the EPDG will have to make to categorize and prioritize desired outcomes and identify issues for future resolution. MRI internal resources or its use of third party resources can be accomplished on a rapid, short-term basis.

The MRI support team will provide both feedback and facilitation of the policy development goals, as an independent sounding board for ideas and policy implications that need to be considered independently of the source of the proposal.

In light of the urgency of this matter, quick action is needed to assess and develop policy goals and aid in the development of background and substantive briefs to sell the Bush Administration's position. MRI experience is immediately available to link the EPDG team to independent representatives from the major elements of our society that should be involved in or affected by the policy. MRI and the third party resources it will assemble will provide the
EDPG a real world connection to companies and stakeholders who would have to live with the resulting policy decisions and who could be used to gather grassroots and political support, and provide a credible basis for education of the public elements to push through the policy that is developed.
From: SCOTT MILLER [scott.miller@ferc.fed.us]
Sent: Tuesday, March 27, 2001 10:16 AM
To: Kelliher, Joseph
Subject: Item for your review

Joe: Sorry to bother you, but

Thanks, Scott Miller
Director, Energy Markets
To: Jeremy Symons/DC/USEPA/US@EPA  
cc: "Terry, Tracy" <Tracy.Terry@hq.doe.gov>, "Vernet, Jean" <Jean.Vemet@hq.doe.gov>  
Subject: RE: URGENT: 1-pagers for NEPD

Jeremy,

Please put Tracy Terry and Jean Vemet on the assignment.
Tracy can be reached at 586-3383  
Jean at 586-4755.

Their e-mails are on the cc line.

Thanks

---Original Message---
From: Symons.Jeremy@epamail.epa.gov%internet  
Sent: Thursday, March 29, 2001 3:12 PM  
To: Anderson, Margot  
Cc: Wynn.Lynda@epamail.epa.gov%internet  
Subject: RE: URGENT: 1-pagers for NEPD

Do you, Lynda?

Jeremy Symons  
EPA, Office of Air and Radiation  
(202) 564-8301  
Fax: (202) 501-0394

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>  
03/29/2001 2:04 PM

To: Jeremy Symons/DC/USEPA/US@EPA  
cc: Lynda Wynn/DC/USEPA/US@EPA  
Subject: RE: URGENT: 1-pagers for NEPD

Working on it. Not sure who mind?

---Original Message---
From: Symons.Jeremy@epamail.epa.gov%internet  
Sent: Thursday, March 29, 2001 1:54 PM  
To: Anderson, Margot  
Cc: Wynn.Lynda@epamail.epa.gov%internet  
Subject: URGENT: 1-pagers for NEPD

Margot,

Can you please give me a contact for the
Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394

6950
DOE013-0286

Obtained and made public by the Natural Resources Defense Council, March/April 2002
Jeremy,

Sorry, but Joe Kelliher and Kevin Kolevar needed to review anything sent forward from DOE on the one-pagers. I am attaching our (staff level from Jean and Tracy) proposed one-pager that builds on your draft. I sent it to Joe and Kevin for their comments.

Margot

--- Original Message ---
From: Symons.Jeremy@epaฝ่าย.epa.gov%internet [mailto:Symons.Jeremy@epa.epa.gov]
Sent: Thursday, March 29, 2001 4:05 PM
To: Anderson, Margot
Cc: Vemet, Jean; Terry, Tracy
Subject: RE: URGENT: 1-pagers for NEPD

Will do.

--- Original Message ---
From: Symons.Jeremy@epa.epa.gov%internet [mailto:Symons.Jeremy@epa.epa.gov]
Sent: Thursday, March 29, 2001 3:12 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epa.epa.gov%internet
Subject: RE: URGENT: 1-pagers for NEPD

Jeremy,

Please put Tracy Terry and Jean Vemet on the 3-pollutant one-pager assignment.

Tracy can be reached at 586-3383
Jean at 586-4755.

Their e-mails are on the cc line.

Thanks

--- Original Message ---
From: Symons.Jeremy@epa.epa.gov%internet [mailto:Symons.Jeremy@epa.epa.gov]
Sent: Thursday, March 29, 2001 3:12 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epa.epa.gov%internet
Subject: RE: URGENT: 1-pagers for NEPD
"Anderson, Margot" <Margot.Anderson@hq.doe.gov>
03/29/2001 02:04 PM

To: Jeremy Symons/DC/USEPA/US@EPA
cc: Lynda Wynn/DC/USEPA/US@EPA
Subject: RE: URGENT: 1-pagers for NEPD

Working on it. Not sure who.

Do you have someone in mind?

---Original Message---
From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 1:54 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epamail.epa.gov%internet
Subject: URGENT: 1-pagers for NEPD

Margot,

Can you please give me a contact for the 1-pager on hydraulic fracturing?
Lynda Wynn of EPA's water office is our lead contact for now. Please cc her in your response (I copied her on this email). Lynda's number is 260-0221.
This communication is intended for the sole use of the individual or entity to which it is addressed and may contain information that is privileged, confidential and exempt from disclosure under applicable law. If the reader of this communication is not the intended recipient or the employee or agent responsible for delivering the message to the intended recipient, you are hereby notified that any dissemination, distribution, or copying of this communication may be strictly prohibited. If you have received this communication in error, please notify me immediately by telephone. Thank you.

FACSIMILE TRANSMITTAL

DATE: 3/23/01

TO: Mr. Joe Kelliher

ORGANIZATION: Department of Energy

Fax Number: 202-586-7210

FROM: Kevin Madden  ORGANIZATION: FERC

NUMBER OF PAGES EXCLUDING COVER SHEET: 6
March 23, 2001

Mr. Joe Kelliher  
United States Department of Energy  
1000 Independence Avenue, S.W.  
Washington, D.C. 20585

Dear Mr. Kelliher:  

This is in response to your March 23, 2001, request that

As you know, the Commission staff is happy to provide their expertise and support to the Administration in its development of this important strategy.

Sincerely,

Kevin P. Madden  
General Counsel

Attachment

cc: Secretary Abraham  
Chief of Staff Andrew Card

6968

DOE013-0304

Obtained and made public by the Natural Resources Defense Council, March/April 2002
From: Vernet, Jean
Sent: Thursday, April 05, 2001 12:32 PM
To: Anderson, Margot
Cc: Conti, John; Terry, Tracy; Moses, David; Breed, William
Subject: EPA Meeting on NEP "One-Pager" on Permitting

Margot,

Do you want me to send along to EE (Abe) and FE (Braitsch) for input; and the meeting report and EPA draft to Kelliher and Kolivari?

Jean
From: Vernet, Jean
Sent: Thursday, April 05, 2001 3:09 PM
To: Keliher, Joseph; Kolevar, Kevin; Haspel, Abe; Braitsch, Jay
Cc: Anderson, Margot
Subject: Request for Input

Importance: High

Joe and Kevin,

At the request of Margot Anderson, I attended this morning’s meeting on 3/15 EPA draft is being faxed separately for your reference. As Margot directed, I will coordinate input to EPA. Please call with any questions.

Jean E. Vernet, PO-21
202.586.4755

Ace and Jav.
March 23, 2001

Mr. Joe Kelliher
United States Department of Energy
1000 Independence Avenue, S.W.
Washington, D.C. 20585

Dear Mr. Kelliher:

This is in response to your March 23, 2001, request that

Responses addressing your request are attached.

As you know, the Commission staff is happy to provide their expertise and support to the Administration in its development of this important strategy.

Sincerely,

Kevin P. Madden
General Counsel

Attachment

cc: Secretary Abraham
Chief of Staff Andrew Card
From: Anderson, Margot  
Sent: Thursday, March 29, 2001 2:05 PM  
To: 'Symons.Jeremy@epamail.epa.gov\%internet'  
Cc: 'Wynn.Lynda@epamail.epa.gov\%internet'  
Subject: RE: URGENT: 1-pagers for NEPD.

Working on it. Not sure who

---Original Message---
From: Symons.Jeremy@epamail.epa.gov\%internet  
Sent: Thursday, March 29, 2001 1:54 PM  
To: Anderson, Margot  
Cc: Wynn.Lynda@epamail.epa.gov\%internet  
Subject: URGENT: 1-pagers for NEPD

Margot,

Can you please give me a contact for the 1-pager on hydraulic fracturing? Lynda Wynn of EPA’s water office is our lead contact for now. Please cc her in your response (I copied her on this email). Lynda’s number is 260-0221.
As we discussed.

—Original Message—
From: Symons.Jeremy@epamail.epa.gov%internet
[mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 1:54 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epamail.epa.gov%internet
Subject: URGENT: 1-pagers for NEPD

Margot,

Can you please give me a contact for the 1-pager on hydraulic fracturing? Lynda Wynn of EPA's water office is our lead contact for now. Please cc her in your response (I copied her on this email). Lynda's number is 260-0221.
Margot,

Can you please give me a contact for the 1-pager on hydraulic fracturing? Lynda Wynn of EPA's water office is our lead contact for now. Please cc her in your response (I copied her on this email). Lynda's number is 260-0221.

----------------------------------------
Jeremy Symons
EPA, Office of Air and Radiation
(202) 564-9301
Fax: (202) 501-0394
From: Anderson, Margot  
Sent: Thursday, March 29, 2001 3:31 PM  
To: Symons.Jeremy@epamail.epa.gov%internet  
Subject: RE: URGENT: 1-pagers for NEPD

Jay Braitsch is following up and will be sending you a name!

-----Original Message-----
From: Symons.Jeremy@epamail.epa.gov%internet [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 3:12 PM  
To: Anderson, Margot  
Cc: Wynn.Lynda@epamail.epa.gov%internet  
Subject: RE: URGENT: 1-pagers for NEPD

I have no idea who might work on it at DOE. Do you, Lynda?

---Original Message---
From: Symons.Jeremy@epamail.epa.gov%internet [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 1:54 PM  
To: Anderson, Margot  
Cc: Wynn.Lynda@epamail.epa.gov%internet  
Subject: RE: URGENT: 1-pagers for NEPD

Jeremy Symons  
EPA, Office of Air and Radiation  
(202) 564-9301  
Fax: (202) 501-0394

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>  
03/29/2001 02:04 PM

To: Jeremy Symons/DC/USEPA/US@EPA  
cc: Lynda Wynn/DC/USEPA/US@EPA  
Subject: RE: URGENT: 1-pagers for NEPD

Working on it. Not sure who

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>  
03/29/2001 02:04 PM

To: Jeremy Symons/DC/USEPA/US@EPA  
cc: Lynda Wynn/DC/USEPA/US@EPA  
Subject: RE: URGENT: 1-pagers for NEPD

Do you have someone in mind?

---Original Message---
From: Symons.Jeremy@epamail.epa.gov%internet [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 3:12 PM  
To: Anderson, Margot  
Cc: Wynn.Lynda@epamail.epa.gov%internet  
Subject: RE: URGENT: 1-pagers for NEPD

Margot,

Can you please give me a contact for the 1-pager on hydraulic fracturing?
Lynda Wynn of EPA's water office is our lead contact for now. Please cc her in your response (I copied her on this email). Lynda's number is 250-0221.
From: Anderson, Margot
Sent: Thursday, March 29, 2001 3:53 PM
To: "Symons.Jeremy@epamail.epa.gov" [mailto:Symons.Jeremy@epamail.epa.gov]
Cc: Terry, Tracy; Vemet, Jean
Subject: RE: URGENT: 1-pagers for NEPD

Jeremy,

Please put Tracy Terry and Jean Vemet on the 3-pollutant one-pager assignment.

Tracy can be reached at 586-3383
Jean at 586-4755.

Their e-mails are on the cc line.

Thanks

---Original Message---
From: Symons.Jeremy@epamail.epa.gov [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 1:12 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epamail.epa.gov [mailto:Wynn.Lynda@epamail.epa.gov]
Subject: RE: URGENT: 1-pagers for NEPD

I have no idea who might work on it at DOE. Do you, Lynda?

---Original Message---
From: Symons.Jeremy@epamail.epa.gov [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Thursday, March 29, 2001 1:54 PM
To: Anderson, Margot
Cc: Wynn.Lynda@epamail.epa.gov [mailto:Wynn.Lynda@epamail.epa.gov]
Subject: RE: URGENT: 1-pagers for NEPD

Working on it. Not sure who

Margot,

Can you please give me a contact for the 1-pager on hydraulic fracturing?
Lynda Wynn of EPA's water office is our lead contact for now. Please cc her in your response (I copied her on this email). Lynda's number is 260-0221.

---Original Message---
From: Symons.Jeremy@epamail.epa.gov [mailto:Symons.Jeremy@epamail.epa.gov]
Sent: Friday, March 30, 2001 6:04 PM
To: Jeremy Symons/DC/USEPA/US@EPA
Cc: Lynda Wynn/DC/USEPA/US@EPA
Subject: RE: URGENT: 1-pagers for NEPD

Do you have someone in mind?

"Anderson, Margot" <Margot.Anderson@hq.doe.gov>
03/29/2001 02:04 PM

To: Jeremy Symons/DC/USEPA/US@EPA
Cc: Lynda Wynn/DC/USEPA/US@EPA
Subject: RE: URGENT: 1-pagers for NEPD
Thanks, Jean.

--- Original Message ---

From: Vernet, Jean
Sent: Thursday, April 05, 2001 3:09 PM
To: Kelliler, Joseph; Kolevar, Kevin; Haspel, Abe; Bratsch, Jay
Cc: Anderson, Margot
Subject: Request for Input: EPA-Lead Effort on NEP "streamlining permitting" of energy-related facilities
Importance: High

Joe and Kevin,

At the request of Margot Anderson, I attended this morning's meeting on the subject of a possible recommendation on

Jean E. Vernet, PO-21
202.586.4755

And Jay,
Jean,

Thanks for attending.
Yes, send report to Joe and Kevin Kolevar.
Yes, invite others to contribute.
Keep me posted.

Margot

-----Original Message-----
From: Vernet, Jean
Sent: Thursday, April 05, 2001 12:32 PM
To: Anderson, Margot
Cc: Conti, John; Terry, Tracy; Moses, David; Breed, William
Subject: EPA Meeting on NEP "One-Pager" on Permitting

Margot,

This seemed to be more a fleshing out of the recommendation, rather than limited to preparing a one-pager for a principals' meeting.

Do you want me to send along to EE (Abe) and FE (Braithsch) for input; and the meeting report and EPA draft to Kelliher and Koliva?

Jean

4/5/01 EPA Meeting on NEP "One-Pager" on Permitting

- Short meeting chaired by EPA. Reps of DOI, State, and OMB also attended, together with approx 12 EPA staff (mostly Air, but Fed Activities, Water, and Waste also represented). Beale attended for portion.